

DISTINGUISHED MEMBER OF THE REGIMENT PROGRAM

- 1) Formal Letter of Nomination:** See Attached
- 2) A Narrative Description of the Candidate's Significant Contributions to the QMC:**
See Attached
- 3) Biographical Data or Career Resume:** See Attached
- 4) Official Photograph of the Nominee:** See Attached
- 5) Nominator Address/Phone Number:**

MAJ Sean F. Ahrens
USJFCOM, J3/4 Directorate
1562 Mitscher Ave., Suite 200
Norfolk, VA 23551-2488
COMM (757) 836-9132, DSN 836-9132

- 6) Nominee Address/Phone Number:**

COL(R) Christopher R. Paparone
9301 Banff Court
Chesterfield VA 23838
Phone: (804)765-4877

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Narrative Description of the COL(R) Christopher R. Paparone's Significant Contributions to the QM Corps

- Retired 30 Apr 2006 after 28 years of service
- Commanded the 47th Support Battalion deploying it to Bosnia and Macedonia
- Deployed to JUST CAUSE, DESERT SHIELD, DESERT STORM, JOINT ENDEAVOR/IFOR, and ABLE SENTRY
- Oversaw contract support for operations in Somalia, Haiti, and Bosnia, and numerous other operations.
- Attended the Navy War College Command and Staff Course, the Army War College and Penn State as a PhD student.
- Received his Ph.D. in 2003 in Public Administration
- Served and continues to serve as the Army's preeminent expert on logistics leadership
- Written numerous articles on logistics and Army leadership:
 - “Logistics--Sometimes the Main Effort in MOOTW,” *Army Logistician*, 1996.
 - “The ‘Tyranny of Means:’ Integrating The Weinberger-Powell and Abrams Doctrines,” *U.S. Army War College*, 2000.
 - “The Friction Index and the Army Vision,” *Army Logistician*, 2000.
 - “U.S. Army Decision Making: Past, Present and Future,” *Military Review*, 2001.
 - “The Nature of Soldierly Trust,” *Military Review*, 2002.
 - “Janusian Thinking and Acting,” *Military Review*, 2002.
 - “Is Hope the Only Method?” *Military Review*, 2003.
 - “Logistocrat' or Professional Logistician? – Commentary,” *Army Logistician*, 2003.
 - “What is Joint Interdependence Anyway?” *Military Review*, 2004.
 - “Deconstructing Army Leadership,” *Military Review*, 2004.
 - “Mapping the Route of Leadership Education: Caution Ahead,” *Parameters*, 2004.
 - “Competency Modeling in Military Education,” *Parameters*, 2004.
 - “Modularity: An Application of General Systems Theory to Military Force Development,” *DAU*, 2005.
 - “Rubrics Cubed: Are We Prisoners of ORSA-Style Decision Makings,” *Defense AR Journal*, 2005.
 - “Key Insights for the Strategic Leader,” *Defense AT&L*, 2005.
 - “The United States Military: Where Professionalism Meets Complexity Science,” *Military Review*, 2006.
- Greatly impacted US Army Quartermaster and Joint Logistics doctrine through collaborative efforts on doctrine development.
- Taught at the US Army War College before his final assignment as Deputy Director of Logistics and Engineering (J4A), J3/4 Directorate, US Joint Forces Command.
- Currently teaching at the Army's Command and General Staff College, Fort Lee campus.

Colonel Chris Paparone, US Army Quartermaster Corps, is married to former Carrie Li of Tokyo, Japan. They are raising three children: Kimberly (19, sophomore in college); Scotty (14, 9th grade); and Carl (9, 4th grade).

Chris began his career as an Army Medical Service Corps logistician, and served in a helicopter MEDEVAC unit, an Army hospital, as a medical company commander in the 4th Infantry Division (Mechanized), and on US Southern Command's Surgeon's Staff. He served as the SOUTHCOM staff representative to JTF Bravo during operation GOLDEN PHEASANT, designed to thwart *Sandinista*-Nicaraguan incursions into Honduras. He also provided medical logistics advice and assistance to the El Salvadorian Armed Forces as part of support to the SOUTHCOM foreign internal defense mission.



He transferred to the Army Quartermaster Corps while stationed in Panama and consequentially served as the operations officer in support of JTF South (both conventional and special forces) combat operations during JUST CAUSE. He was then assigned to XVIII Airborne Corps in Fort Bragg as the G4 (logistics) emergency deployment readiness exercise ("EDRE") officer and war planner. He deployed on the Corps' assault command post on 8 August 1990 to Saudi Arabia, helped plan the defense of Saudi Arabia (DESERT SHIELD) and then offensive operations (DESERT STORM) into Iraq. Upon redeployment to Bragg, was relocated to serve as the 407th Supply and Transportation Battalion, 82nd Airborne Division, operations officer. He finished his tour of Bragg as the XO of that unit and then attended the US Naval War College Command and Staff Course.

Following, he was assigned as the plans officer of Defense Contract Management Command (then part of DLA), overseeing policy and planning of the Brown and Root Services Corporation (now Kellogg-BRSC) contract in support of US operations in Somalia, Haiti, and Bosnia. In 1996 he moved his family to Baumholder, Germany and deployed to Bosnia (JOINT ENDEAVOR/IFOR) to assume command of the 47th Support Battalion (Forward), in support of 2nd Brigade Combat Team, 1st Armored Division (Task Force Eagle/Multinational Division). During his command tenure, his battalion also deployed logistics elements to Macedonia (ABLE SENTRY) and back to Bosnia (JOINT GUARD/SFOR). In 1998, his entire battalion returned to Bosnia, where he changed command three months later.

Chris then assumed the role as Deputy G3, 21st Theater Support Command, Kaiserslautern, Germany, coordinating operations in support of combat in Serbia (ALLIED FORCE) and the Army deployment to Albania (TF Hawk). He returned to the United States as an Army War College student, and attended Pennsylvania State University as a doctoral student. He received his Ph.D. in 2003 in Public Administration, with research emphasis in organization theory, leadership, public policy, and management. He also taught at the War College as a professor of command, leadership and management before being reassigned to his present duties as Deputy Director of Logistics and Engineering (J4A), as part of the J3/4 directorate at US Joint Forces Command.

Major awards and decorations: Legion of Merit, 1999; Bronze Star Medal, 1991; Defense Meritorious Service Medal, 1996; Army Meritorious Service Medal (3 awards), 1993, Army Commendation Medal (Combat), 1990.

Some of his Recent Articles: "What is Joint Interdependence Anyway?" (with Dr. James A. Crupi) and "Deconstructing Army Leadership," *Military Review*, 2004; "Is Hope the Only Method?", *Military Review*, 2003; "Logistocrat' or professional logistician? – Commentary," *Army Logistician*, 2003; "Janusian Thinking and Acting" (with Dr. James A. Crupi) and "The Nature of Soldierly Trust," *Military Review*, 2002.



DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J4A
Ser 7U 4002
9 Feb 2007

MEMORANDUM FOR THE OFFICE OF QUARTERMASTER GENERAL REGIMENTAL OFFICER,
U.S. ARMY QUARTERMASTER CENTER
1201 22nd STREET, FORT LEE, VA 23801-1601

SUBJECT: Distinguished Member of the Regiment Program (DMOR) Nomination

1. With his outstanding contributions to the Quartermaster Corps, strong character and continued support in fostering Regimental pride and esprit, heritage and tradition, I take great pride in formally nominating COL(R) Christopher R. Paparone for induction as a U.S. Army Quartermaster Corps Distinguished Member of the Regiment (DMOR).
2. In his 28 years of active service, COL (R) Paparone left an indelible mark on our Corps and helped shape its future through his expansive leadership, logistics and Quartermaster doctrine development; the publication of scholarly articles; the training and education of our future leaders; and his own personal leadership.
3. COL (R) Paparone has continually embodied the Warrior Ethos and helped advance the prestige and effectiveness of our Corps. During his command of the 47th Support Battalion (Forward) in support of 2nd Brigade Combat Team, 1st Armored Division, he deployed his unit to Macedonia and Bosnia providing critical logistics support and fostering an unparalleled level of trust and confidence from the Warfighter.
4. COL (R) Paparone has always demonstrated the highest level of selfless service and dedication deploying to Operations GOLDEN PHEASANT, JUST CAUSE, DESERT SHIELD, DESERT STORM, JOINT ENDEAVOR/IFOR, and ABLE SENTRY. He continues to demonstrate this outstanding support by serving as an instructor at the Army's Command and General Staff College, Fort Lee Campus.
5. I strongly encourage your approval of COL(R) Paparone's nomination as a Distinguished Member of the Regiment (DMOR). He is the type of Quartermaster Officer we should all try to emulate.

SEAN F. AHRENS
Major, U.S. Army